State of California California High Speed Rail Authority

Request for Proposal Notice Program Management Oversight

Number HSR06-0010

Special Note: Address all questions concerning this Request for Proposal (RFP) in writing to the attention of Carrie Pourvahidi or by fax (916) 322-0827.

All questions or communications related to this contract shall be addressed to Carrie Pourvahidi, through letter, fax or email, **AND NOT TO** Authority members or other staff.

The integrity of the selection process is of the utmost importance to the Authority. Failure to comply with the stated process will most likely result in disqualification.

I. GENERAL INFORMATION

- A. The State of California, California High-Speed Rail Authority (Authority) is requesting proposals from qualified firms that may lead to the award of a contract for Program Management Oversight (PMO) services.
- B. The purpose of this RFP is to retain a qualified firm, or firms, working under the direction of the Authority, to serve as PMO consultant and assume a performance evaluation role of the Program Management Consultant (PMC) on behalf of the Authority.
- C. The estimated contract amount is \$2,000,000.00.
- D. The estimated contract term is July 1, 2007 June 30, 2013.
- E. The selection process will be based on the evaluation of the written and oral proposals (See Section VII. Contractor/Team Selection).

Key RFP Dates:

01/29/07	Authority board authorizes the RFP
02/06/07	Final RFP advertised and released on the State Contract Register
	and issued to prospective respondents.
04/04/07	Written Question Submittal Deadline
04/19/07	Proposal's due to Authority office by 4:00 PM
05/09/07	Oral interview in Sacramento, CA
05/21/07	Authority board given recommendation for selection

II. Introduction

The California High Speed Rail Authority (Authority) is issuing this Request for Proposal (RFP) to engage a Program Management Oversight Consultant (PMO) in connection with the California High Speed Train System (HST).

III. BACKGROUND

Implementing a high-speed train network in California is the sole and exclusive responsibility of the nine-member California High-Speed Rail Authority (Authority) established by Chapter 796 of the Statutes of 1996 (SB 1420/Kopp and Costa). The Authority is responsible for preparing a plan, conducting environmental studies, design, construction and operation of a high-speed passenger train network in California.

The HST will provide for state-of-the-art, statewide, high performance rail passenger rail service comprising over 700 route miles. The Authority has proposed high speed train service between the major metropolitan centers of the San Francisco Bay Area, Sacramento in the north, through the Central Valley, to Los Angeles and San Diego in the south (see Figure 1). The proposed HST system is projected to carry as many as 68 million passengers annually by the year 2020.

The service plan is based on the application of proven high speed steel-wheel/steel-rail technology which has been service-proven in Asia and Europe. A fully integrated design approach facilitates a very high level of service in terms of comfort, reliability, safety and speed. The system will operate at speeds in excess of 200 mph on a mostly dedicated, fully grade-separated track making extensive use of tunneling and elevated structures to achieve an ideal alignment and profile.

To comply with the California Environmental Quality Act (CEQA) and the National Environmental Policy Act (NEPA), a Final Program EIR/EIS has been prepared. The Authority is both the project sponsor and the lead agency for purposes of the state CEQA requirements. The Federal Railroad Administration (FRA) is the lead agency for compliance under NEPA.

The broad implementation strategy of the Authority is to use a lean permanent staff with extensive use of outsourcing for both professional and project delivery services. A Program Management Consultant (PM) will have overall management responsibility and is charged with the development and execution of the implementation strategy (i.e. design and construction staging and packaging, commissioning and operations). The PM will work through six (or more) Environmental and Engineering Consultants with specific geographic corridor responsibility and a number of specialty consultants to accomplish the project objectives. While the PM is responsible for the oversight and review of all design engineers, constructors and specialty consultants, a Project Management Oversight Consultant (PMO) will be engaged to perform oversight and conduct periodic performance evaluation and review of the PM.

The Contractor/Team shall develop a work plan for approval by the Authority. The work plan shall include proposed overall methodology, plan, schedule, proposed components and personnel, and dollar budgets for the various components. This proposal must have defined milestones and deliverables that provide objective measures of performance.

FIGURE 1 STATEWIDE HST SYSTEM MAP



IV. SCOPE OF WORK

The Scope of Work will comprise specific tasks as agreed upon annually by the Authority and the PMO. In general, the PMO will provide high level services necessary for the performance review of the Authority's PM. It is anticipated that the PMO will furnish to the Authority such professional and other services relating to the reviewing of PM products, reviewing compliance with agreed-upon budget and schedule objectives, and generally assessing the appropriateness of methods and procedures employed to progress the project. A copy of the PM scope of services described in the PM RFQ is attached for reference (Attachment A). The PMO will act as an extension of Authority staff to provide the performance evaluation and review function for the services and products provided by the PM. This work will be performed under the general direction of the Authority's Executive Director; the PMO must have seasoned leadership in place with the requisite expertise, experience, and decision-making capability. The PMO's scope includes but is not limited to, the monitoring of the project to determine if the project is on schedule, within budget, proceeding in conformance with approved work plans, staffing plans, and other agreements and is being implemented efficiently and effectively. The PMO must also have access to technical resources for the review of civil and systems deliverables to establish conformance with project goals. While the tasks listed below constitute the work typically associated with this type of assignment on other large capital projects with similar characteristics, the Authority requests that the PMO proposers provide other ideas, suggestions and recommendations that add value to the activity of monitoring and evaluating the PMC services.

- A. Implementation Plans: The PMO shall develop and submit for review by the Authority implementation plans at both the broad contract level as well as the more detailed task levels that define the PMO management and technical approach, resources and delivery of services, deliverables, etc. that are intended to meet the Authority's objectives.
- B. Project/Program Monitoring: The PMO will provide continuous monitoring of the PM performance and issue periodic reports which are structured in a modular form to facilitate executive level appraisals which can be used for the Authority Board and more detailed cuts for use by Authority staff. The PMO's responsibilities will include:
 - periodic site visits
 - periodic attendance at progress meetings
 - interviews with key PM and Authority personnel
 - budget and schedule review
 - review of project documents
 - appearance at board meetings as requested
 - preparation and publication of reports

Project management functions to be monitored include:

- timeliness of management decisions
- delegation of authority
- management of scope
- internal controls
- cost estimates and trends

- delivery of a quality product
- project security/safety

Other project management functions to be monitored include:

- contract packaging and sequencing
- quality assurance and control
- risk management
- change orders
- staffing and training
- claim avoidance
- value engineering
- system start-up
- environmental monitoring
- C. Technical review: The PMO will also perform technical reviews of work methods and products. These reviews will be coordinated with critical milestones for engineering and design advancement of the HST project. The goal is to assure that the pre-design phase of the project being performed by the PM is done at the highest level of care and utilizes the latest proven technology and methods. The PMO shall review the design criteria and preliminary designs with respect to some or all of the following in all key disciplines:
 - appropriateness of the original scope
 - appropriateness of selected technical staff and levels of staffing
 - the project's constructability
 - efficiency of design directives and conceptual designs
 - clarity and completeness of criteria and conceptual designs
 - evidence of value engineering efforts, and review of the PMC project estimate
 - practicality of operating plans
 - efficiency of ROW acquisition strategy
- D. Programmatic review: Beyond compliance and performance monitoring and evaluation, the PMO will also be asked to perform programmatic reviews where the focus will be more on the management tools and means selected for accomplishment of the program. Some subjects might include:
 - overall program cohesion and the extent to which the PM is fulfilling the Authority's vision
 - project management structure, staffing levels, and administrative procedures
 - selection of tools and procedures for project management and control functions, along with quality and risk management
 - extent of innovation for achieving efficiencies and schedule acceleration
 - personnel development and performance techniques
 - approach to resolution of regulatory and institutional obstacles
 - utilization of existing State resources and competencies for realization of economies and schedule acceleration

V. DELIVERABLES

- 1. CONTRACTOR/TEAM shall produce the products and services necessary to meet the scope of work detailed above. Within thirty days of awarding the contract, the Authority and the CONTRACTOR/TEAM will agree upon specific deliverables and a timetable for their completion.
- 2. The Authority may exercise review and approval functions through its Executive Director throughout the project for the specific products and deliverables listed herein.
- 3. CONTRACTOR/TEAM shall provide progress reports to the Authority every 30 days. The progress reports will include major milestones, project schedules, progress by task to date, description of the progress, including identification of problems, proposed solutions and revised completion dates if necessary. The progress will also indicate, in percentage form for each task, the amount of work completed and the budget expended to date.
- 4. The CONTRACTOR/TEAM shall participate in meetings with appropriate agencies, groups, and consultants involved in this and other studies undertaken by the Authority to facilitate timely coordination of effort, identify and address issues of concern, and share information.
- 5. All models, data, products, charts, and other documents, hardcopy and electronic, prepared or assembled by CONTRACTOR/TEAM in connection with the service under this agreement shall be the property of the Authority, and copies and documentation shall be delivered to AUTHORITY within 15 working days upon completion of work or upon earlier termination of this agreement. Additionally the CONTRACTOR/TEAM is required to train Authority staff on the use of the financial model.

VI. PROPOSAL REQUIREMENTS

A. Content

Cover Letter – A brief (1-2 page) discussion committing the team and the nominated personnel to this project (including the project manager), stating the term of effectiveness of the offer, and highlights of why this team should be selected for the assignment.

Executive Summary- A (4-6 page) summary of the key points of the proposal. The proposer should convey a thorough understanding of the objectives for project management oversight, the various components and how they evolve over the extended period of the project, and the work program required. The work program should be summarized at a high level and supporting references should be made to prior work experience of a similar nature. The proposer should highlight innovative and cost effective techniques used on other assignments and specific ideas envisioned for this assignment.

Project Understanding – A detailed discussion of the vision for the project and how the PMO function adds value and works toward the goal of achieving optimal efficiency for delivering this project to the public.

Organization and Management Plan - Describe the composition of the organization, how activities are assigned. Discuss how mobilization will be accomplished. Indicate specific personnel nominations on the chart for primary and technical support positions. Discuss how the organization and management plan evolves over the life of the project.

Work Program Narrative with Work Breakdown Structure (WBS) – Discuss in detail the work elements foreseen in the initial months based on the activity as described in the PM RFP scope of work. Be specific on the accomplishments that can be achieved in this first work program. Tie the narrative to a formal work breakdown structure and prepare the WBS so it can readily be used or converted to the contractual work scope for the first authorization. Further, provide a less detailed discussion of the work program conceived for the entire project and provide an accompanying summary level WBS.

Deliverables – Describe the format to be used for the monthly report of PMO findings and any other deliverables anticipated as part of the project scope.

Staffing Plan (level of effort and timing of all positions) – Provide a detailed staffing plan showing all positions needed to accomplish the first work program and also the following six years. Indicate the level of participation for each position by giving the hours budgeted over calendar time. Identify any individuals who will be based in Sacramento versus those who will be working from home office locations.

Resumes of all Proposed Personnel – Provide resumes <u>in a universal format</u> for all positions identified in the project organization. Resumes should be keyed to the respective positions on the organization plan and presented in such a way as to particularly highlight the experience on projects or assignments of a similar nature. A summary chronology of employment history must be included in the resume. The resumes should be preceded with a content sheet showing the resumes and keying them to the organization chart.

References - Provide names, addresses, and telephone numbers for at least three clients for whom the prospective Contractor/Team had performed work similar to that proposed in this request. A summary statement for each assignment shall be provided. If applicable, provide names, address and telephone numbers of your last three (3) State contracts.

Subcontracts - If subcontractors are to be used submit a description of key personnel or firm and the work to be done by each subcontractor. The cost of the subcontract work is to be itemized in the cost proposal as described below.

Conflict of Interest - The prospective Contractor/Team shall disclose any financial, business, or other relationship with the California High-Speed Rail Authority, the High-

Speed Rail Commission, the Business, Transportation and Housing Agency, or the California Transportation Commission that may have an impact upon the outcome of the contract. The prospective Contractor/Team shall also list current clients who may have a financial interest in the out come of the contract. The selected Contractor/Team may be required to file a financial Disclosure Statement in accordance with the Authority's Conflict of Interest Code.

Nondiscrimination - The prospective Contractor/Team must certify compliance with nondiscrimination requirements of the State pertaining to the development, implementation and maintenance of a nondiscrimination program. The prospective Contractor/Team's signature affixed to and dated on the cover letter shall constitute a certification under penalty of perjury under the laws of the State of California that the propose has, unless exempted, complied with the nondiscrimination program requirements of Government Code Section 12990 and Title 2, California Code of Regulation, Section 8103.

B. Cost Proposal

In addition to a technical proposal, the prospective Contractor/Team shall prepare a detailed cost proposal for the work to be performed. The Cost Proposal shall detail personnel to be utilized, their respective billing rates, and the hours required to conduct the oversight, as well a cost breakdown by task. Additionally, the cost proposal shall itemize all other direct costs that will be charged to the Authority including travel charges that will be involved in providing the PMO services and included in the bid amount. Any direct costs that will exceed \$2,000 will require prior approval from the contract manager.

Cost proposals shall follow the format provided in Attachment B, and shall be submitted with the technical proposal. The cost proposal will be rated and thereby included as part of the evaluation of the Technical Proposal and Oral Interview see Attachments C and D.

The breakdown of subcontract costs shall follow the same format provided in Attachment B.

C. Signature

Technical and cost proposal shall be transmitted with a cover letter that must be signed by an official authorized to bind the proposer contractually and shall contain a statement to the effect that the proposal is a firm offer for a 90-day period. The letter accompanying the technical proposal shall also provide the following: Name, title, address, and telephone number of individuals with the authority to negotiate and contractually bind the company.

This cover letter constitutes certification by the prospective Contractor/Team, under penalty of perjury, that the prospective Contractor/Team complies with nondiscrimination requirements of the State as specified above. An unsigned proposal or one signed by an individual not authorized to bind the proposer will be rejected.

D. Questions

A bidders conference will not be held. Questions regarding this Request for Proposals must be submitted in writing. Only those written questions received by 4:00PM on 04/04/07 will be answered.

Written questions should include the individual's name, the name of the firm and address and must reference RFP No. HSR06-0010. Questions should be sent to the following address:

Mailed to:

California High-Speed Rail Authority Attention: Carrie Pourvahidi 925 L Street, Suite 1425 Sacramento, CA 95814 (916) 324-1541 (916) 322-0827 FAX cpourvahidi@hsr.ca.gov

Written responses to all questions will be posted on the Authority's website for the benefit of all participants.

VII. CONTRACTOR/TEAM SELECTION

A. Proposal Review

Each proposal will be reviewed to determine if it meets the proposal requirements contained in Section VI above. Failure to meet the requirements for the Request of Proposal will cause rejection of the proposal.

The Authority may reject any proposal if it is conditional, incomplete, or contains irregularities. The Authority may waive an immaterial deviation in a proposal. Waiver of an immaterial deviation shall in no way modify the Request for Proposal documents or excuse the proposer from full compliance with the contract requirements if the proposer is awarded the contract.

B. Proposal Evaluation

An evaluation committee will evaluate those proposals that meet the proposal requirements. The technical evaluation will be based on the criteria shown on Attachment C. To qualify for an Oral Evaluation with the selection committee, the proposer must achieve a score of 85% or more.

Oral interviews will be separately evaluated based on criteria shown on Attachment D. The contract will be tentatively awarded to the proposer receiving the highest score from the committee at the Oral Interviews, pending approval by Authority and approval from the Department of General Services - Office of Legal Services.

The prospective Contractor/Team is advised that should this Request for Proposals result in award of a contract, the contract will not be in force until it is approved and fully executed by the State.

VIII. CONTRACT PROVISIONS

A. Contract Provisions

Provisions that may be applicable upon execution of this contract:

1. Contractor/Team Name Change

An amendment is required to change the Contractor/Team's name as listed on this Agreement. Upon receipt of legal documentation of the name change, the State will process the amendment. Payment of invoices presented with a new name cannot be paid prior to approval of said amendment.

2. Recycling Certification

The Contractor/Team shall certify in writing under penalty of perjury, the minimum, if not the exact, percentage of recycled content, both post consumer waste and secondary waste as defined in the Public Contract Code, Sections 12161 and 12200, in material, goods, or supplies offered or products used in the performance of this Agreement, regardless of whether the product meets the required recycled product percentage as defined in Public Contract Code, Sections 12161 and 12200. Contractor/Team may certify that the product contains zero recycled content. (PCC 10233, 10308.5, 10354.)

3. Governing Law

This contract is governed by and shall be interpreted in accordance with the laws of the State of California.

4. Contractor/Team's Reports and/or Meetings

The Contractor/Team shall submit progress reports at least once a month to allow the Contract Manager to determine if the Contractor/Team is performing to expectations or is on schedule, to provide communication of interim findings and to afford occasions for airing difficulties or special problems encountered so that remedies can be developed. The Contractor/Team shall meet with the Contract Manager as needed to discuss progress on the contract.

Prior to completion of the contract, the Contractor/Team shall hold a final meeting with the Contract Manager to present findings, conclusions and recommendations and shall submit a comprehensive final report on the project.

5. Period of Performance

This contract shall begin on *July 1*, 2007, contingent upon approval by the State, and terminate on June 30, 2013.

6. Allowable Costs and Payments

The method of payment for this contract will be based on billing rates. The State will reimburse the Contractor/Team at the current billing rates, the billing rates shall include direct labor costs, employee benefits, overhead and profit. All other direct costs will be reimbursed based on actual cost.

Transportation and subsistence costs shall not exceed rates authorized to be paid State employees under current State Department of Personnel Administration rules.

Progress payments will be made monthly in arrears based on services provided and actual costs incurred. The State will withhold <u>10%</u> of each progress payment. The retention amount will be paid to the Contractor/Team after the State has evaluated the Contractor/Team's performance and made a determination that all contract requirements have been satisfactorily fulfilled.

The Contractor/Team shall not commence performance of work or services until this contract has been approved by the State. No payment will be made prior to approval nor for any work performed prior to approval of this contract.

The Contractor/Team will be reimbursed as promptly as fiscal procedures will permit upon receipt by the Contract Manager of itemized invoices in triplicate. Invoices shall reference this contract number and project title and shall be mailed to the Contract Manager at the following address:

California High-Speed Rail Authority Attention *Carrie Pourvahidi* 925 L Street, Suite 1425 Sacramento, CA 95814

Invoices shall follow the format stipulated in the bid/cost proposal. The invoice shall breakout all payments to subcontractors identified in the contract during the invoice period. If none were made, the invoice shall state "No work was performed by subcontractors during this period".

7. Termination

The State reserves the right to terminate this contract upon thirty calendar (30) days written notice to the Contractor/Team.

8. Funding Requirements

It is mutually understood between the parties that this contract may have been written before ascertaining the availability of congressional or legislative appropriation of funds, for the mutual benefit of both parties in order to avoid program and fiscal delays that would occur if the contract were executed after that determination was made.

This contract is valid and enforceable only if sufficient funds are made available to the State by the United States Government or the California State Legislature for the purpose

of this program. In addition, this contract is subject to any additional restrictions, limitations, conditions, or any statute enacted by the Congress or the State Legislature that may affect the provisions, terms or funding of this contract in any manner.

It is mutually agreed that if the Congress or the State Legislature does not appropriate sufficient funds for the program, this contract shall be amended to reflect any reduction in funds.

The State has the option to void the contract under the 30-day cancellation clause or to amend the contract to reflect any reduction of funds.

9. Change in Terms

This contract may be amended or modified only by mutual written agreement of the parties.

There shall be no change in the Project Manager or key members of the project team without prior written approval by the Contract Manager.

10. Nondiscrimination

During the performance of this contract, Contractor/Team and its subcontractors shall not unlawfully discriminate, harass or allow any harassment against any employee or applicant for employment because of sex, race, color, ancestry, religious creed, national origin, physical disability (including HIV and AIDS), mental disability, medical condition (cancer), age (over 40), marital status, and denial of family care leave. Contractor/Teams and subcontractors shall ensure that the evaluation and treatment of their employees and applicants for employment are free from such discrimination and harassment. Contractor/Team and subcontractors shall comply with the provisions of the Fair Employment and Housing Act (Government Code, Section 12900 et seq.) and the applicable regulations promulgated thereunder (California Code of Regulations, Title 2, Section 7285.0 et seq.). The applicable regulations of the Fair Employment and Housing Commission implementing Government Code, Section 12990 (a-f), set forth in Chapter 5 of Division 4 of Title 2 of the California Code of Regulations are incorporated into this contract by reference and made a part hereof as if set forth in full. Contractor/Team and its subcontractors shall give written notice of their obligations under this clause to labor organizations with which they have a collective bargaining or other agreement.

Contractor/Team shall include the nondiscrimination and compliance provisions of this clause in all subcontracts to perform work under this contract.

10. MBE/WBE Participation (No Goals)

The State has established no goals for the participation of MBE/WBE for this contract (no federal funding is expected for this contract). However, California has a diverse mixture of cultures and interests; therefore, the proposer needs to be sensitive towards reaching and including these populations when developing their teams.

11. DVBE Participation (3%)

This contractor is subject to the participation goals for disabled veteran business enterprises (DVBE) as set forth in PCC Sections 10115, et seq. The participation goal is 3 percent for DVBE. Periodically updated DVBE resource information is available on the OSBCR internet home page: http://www.dgs.ca.gov/osmb. DVBE goals achieved are expressed as a total participation dollar amount claimed by a DVBE, and are identified on Form STD. 840 (Attachment F) attached to the Contractor's bid/cost proposal.

12. Maintenance of Records

The contracting parties shall be subject to the examination and audit of the State Auditor for a period of three (3) years after final payment under the contract in accordance with Government Code Section 8546.7. The examination and audit shall be confined to those matters connected with the performance of the contract, including, but not limited to, the costs of administering the contract.

13. Disputes

The parties shall deal in good faith and attempt to resolve potential disputes informally. If the dispute persists, Contractor/Team shall submit to the State's project manager a written demand for a final decision regarding the disposition of any dispute between the parties arising under, related to or involving this contract, unless the State, on its own initiative, has already rendered such a final decision.

Contractor/Team's written demand shall be fully supported by factual information, and if such demand involves a cost adjustment to the contract, Contractor/Team shall include with the written demand a written statement signed by a senior company official indicating that the demand is made in good faith, that the supporting data are accurate and complete, and that the amount requested accurately reflects the contract adjustment for which Contractor/Team believes the State is liable. The Project Manager will arrange for the assignment of a State official not having a direct role in the administration of this Agreement to hear and decide the dispute. The Contractor/Team may present documentary or other evidence and arguments in support of its position. The State's representative shall make a decision in writing within 30 days of the Contractor/Team's notice. Such decision shall be final and conclusive unless shown to be arbitrary, capricious, or grossly erroneous. The decision may encompass facts, interpretations of the contract, and determinations or applications of law.

Pending final resolution of any dispute arising under, related to or involving this contract, Contractor/Team agrees to diligently proceed with the performance of this contract, including the delivery of goods or providing of services. Contractor/Team's failure to diligently proceed shall be considered a material breach of this contract.

14. Subcontracting

The Contractor/Team shall perform the work contemplated with resources available within its own organization and no portion of the work shall be contracted without written authorization by the State's Contract Manager, except that which is expressly

identified in the Contractor/Team's cost/bid proposal. Any subcontract in excess of \$25,000, entered into as a result of this contract, shall contain all the provisions stipulated in this contract to be applicable to subcontractors. Any substitution of subcontractors must be approved in writing by the State's Contract Manager in advance of assigning work to a substitute subcontractor.

15. National Labor Relations Board Certification

In accordance with Public Contract Code Section 10296, the Contractor/Team hereby states under penalty of perjury that no more than one final unappealable finding of contempt of court by a Federal court has been issued against the Contractor/Team within the immediately preceding two-year period because of the Contractor/Team's failure to comply with an order of a Federal court that orders the Contractor/Team to comply with an order of the National Labor Relations Board.

16. Evaluation of Contractor/Team

The Contractor/Team's performance, as required by this contract, will be evaluated and if negative findings are made, will be reported to the Department of General Services Legal Office.

17. Drug-Free Workplace Certification

By signing this contract, the Contractor/Team hereby certifies under penalty of perjury under the laws of the State of California that the Contractor/Team will comply with the requirements of the Drug-Free Workplace Act of 1990 (Government Code section 8350 et seq.) and will provide a drug-free workplace by doing all of the following:

- A. Publish a statement notifying employees that unlawful manufacture, distribution, dispensation, possession, or use of a controlled substance is prohibited and specifying actions to be taken against employees for violations, as required by Government Code Section 8355(a)
- B. Establish a Drug-Free Awareness Program as required by Government Code Section 8355(b), to inform employees about all of the following:
 - the dangers of drug abuse in the workplace,
 - the person's or organization's policy of maintaining a drug-free workplace,
 - any available counseling, rehabilitation and employee assistance programs, and
 - penalties that may be imposed upon employees for drug abuse violations.
- C. Provide as required by Government Code Section 8355(c) that every employee who works on the proposed contract or grant:
 - will receive a copy of the company's drug-free policy statement and

• will agree to abide by the terms of the company's statement as a condition of employment on the contract or grant.

Failure to comply with these requirements may result in suspension of payments under the contract or termination of the contract or both and the Contractor/Team may be ineligible for award of any future state contracts if the department determines that any of the following has occurred: 1) the contract has made a false certification or, 2) violates the certification by failing to carry out the requirements as noted above.

18. Conflict of Interest

The following laws apply to entities doing business with the Sate of California:

A. Current State Employees (PCC 10410):

- No officer or employee shall engage in any employment, activity or enterprise
 from which the officer or employee receives compensation or has a financial
 interest and which is sponsored or funded by any state agency, unless the
 employment, activity or enterprise is required as a condition of regular state
 employment.
- No officer or employee shall contract on his or her own behalf as an independent Contractor/Team with any state agency to provide goods or services.

If Contractor/Team violates any provision of above paragraphs, such action by Contractor/Team shall render this Agreement void (PCC 10420).

Members of boards or commissions are exempt from this section if they do not receive payment other than payment of each meeting of the board or commission, payment for preparatory time and payment for per diem (PCC 10430(e)).

B. Former State Employees (GC 87406)

- 1. Government Code 87406 (d)(1) prohibits a former State officer or employee from entering into a contact with any State agency if,
 - He or she was a designated employee by the same State agency in a position in the same subject area(s) as the proposed contract within the 12 month period prior to his or her separation.
- 2. Representation includes any formal or informal appearance, or oral or written communications to the Authority or to any of its officers or employees. This would include participation at presentations or interviews, attendance at scoping meetings, participation in negotiations and direct involvement in cost proposal and audit activities. See Government Code section 87406 subparagraph(d) subpart(1).

- 3. The categories of former Authority employees to whom the prohibition applies are any one or more of the following:
 - A "Designated Employee" as defined in the Government Code Section 82019, to include any officer or employee whose position with the Authority:
 - i. Was exempt for the State Civil Service System.
 - ii. Involved the employee in the functions of:
 - Negotiating or signing any competitive awarded contract
 - Decision making in conjunction with the competitive award process
 - Decision making on Emergency Force Account contracts awarded under Public Contract Code Sections 10122.
- 4. Former Authority employees, included former retired annuitants, proposed in the submittal who meet the criteria above will not be allows to participate as a proposed team member for this contract.
- 5. Violation by consultant(s) of any provisions found in the paragraphs above, shall render every contract or other transaction entered into void unless the violation is technical and non-substantive.

Information regarding conflict of interest as stated in above reference Government Codes may be viewed by visiting the web site: http://www.leginfo.ca.gov/calaw.html.

19. Labor Code / Workers Compensation

Contractor/Team needs to be aware of provisions that require every employer to be insured against liability for workers' compensation or to undertake self insurance in accordance with the provisions and Contractor/Team affirms to comply with such provisions before commencing the performance of the work of this Agreement (Labor Code Section 3700)

20. Force Majeure

Except for defaults of subcontractors, neither party shall be responsible for delays or failures in performance resulting from acts beyond the control of the offending party. Such acts shall include but shall not be limited to acts of God, fire, flood, earthquake, other natural disasters, nuclear accident, strike, lockout, riot, freight embargo, public regulating utility or governmental statutes or regulations superimposed after the fact. If a delay or failure to perform by the Contractor/Team arises out of a default of its subcontractor, and if such default arises out of causes beyond the control of both the Contractor/Team and subcontractor, and without the fault or negligence of either of them, the Contractor/Team shall not be liable for damages of such delay or failure, unless the supplies or services to be furnished by the subcontractor were obtainable from other sources in sufficient time to permit the Contractor/Team to meet the required performance schedule.

21. Taxes

The State of California is exempt from federal excise taxes and no payment shall be made for any personal property taxes levied on the Contractor/Team or on any taxes levied on employee wages. The State will only pay for any state or local sales or use taxes on the services rendered to State pursuant to the contract.

B. Time Limits

The Contractor/Team shall start work on *July 1, 2007*, contingent upon approval of the contract by the State and notification to proceed by the Contract Manager. All aspects of the work provided for in the contract will be completed by *June 30, 2013*.

C. Contract Administration

The Contract Manager for this contract is:

Carrie Pourvahidi California High-Speed Rail Authority 925 L Street, Suite 1425 Sacramento, CA 95814 Phone: (916) 324-1541

IX. GENERAL INFORMATION

A. Proposal Submittal

Responses to this Request for Proposals shall be submitted with 6 copies of the Technical Proposal and Cost Proposal. Proposals must be submitted by no later than 4:00 PM, April 19, 2007, addressed as follows:

MAILED TO: HAND-DELIVERED TO:

California High-Speed Rail Authority
Attention: Carrie Pourvahidi
925 L Street, Suite 1425
Sacramento, CA 95814

California High-Speed Rail Authority
Attention: Carrie Pourvahidi
925 L Street, Suite 1425
Sacramento, CA 95814

The following information must be placed on the lower left corner of the submittal shipping package:

RFP # <u>HS</u>	<u> 5R06-0010</u>
California	a High-Speed Rail Authority
Program	Management Oversight Services
Firm:	
F1rm:	

B. Late Submittals

A proposal is late if received at any time after 4:00 PM on April 19, 2007. Proposals received after the specified time will not be considered and will be returned to the proposer.

C. Modification or Withdrawal of Proposals

Any proposal received may be withdrawn or modified prior to the proposal submittal date by written request to the Authority by the prime consultant.

D. Schedule

The anticipated schedule of activities related to this Request for Proposals is as follows:

Key RFP Dates:

•	
01/29/07	Authority board authorizes the RFP
02/06/07	Final RFP advertised and released on the State Contract Register
	and issued to prospective respondents.
04/04/07	Written Question Submittal Deadline
04/19/07	Proposal's due to Authority office by 4:00 PM
05/09/07	Oral interview in Sacramento, CA
05/21/07	Authority board given recommendation for selection

E. Property Rights

Proposals received within the prescribed deadline become the property of the State and all rights to the contents therein become those of the State. All material developed and produced for the Authority under this contract shall belong exclusively to the Authority. If the Contractor/Team should lose its ability to service the Contract with the Authority, the Authority shall retain the right to use said materials without further compensation to the Contractor.

F. Debriefings

Written or oral proposal evaluation debriefings will not be given to unsuccessful proposers. However, all proposals and all evaluation and scoring sheets that are retained as a permanent State record shall be made available for public inspection.

G. Confidentiality

Prior to award of the contract, all proposals will be designated confidential. After award of the contract all proposals will become public record. Contracts are considered awarded after they are fully executed by both parties and approved by the Department of General Services. Any language purporting to render all or portions of the proposals confidential will be regarded as non effective and will be disregarded.

H. Amendments to Request for Proposals

The Authority reserves the right to amend the RFP Notice by addendum prior to the final date of proposal submission.

I. Non-Commitment of State

This RFP does not commit the Authority to award a contract, to pay any costs incurred in the preparation of a proposal to this request, or to procure or contract for services or supplies. The State reserves the right to accept or reject any or all proposals received as a result of this

request, to negotiate with any qualified firm, or to modify or cancel in part or in its entirety the Request for Proposals if it is in the best interests of the Authority to do so.

J. Public Domain

All products used or developed in the execution of any contract resulting from this request will remain in the public domain at the completion of the contract.

K. Inquiries

Inquiries concerning this Request for Proposals should be directed to:

Carrie Pourvahidi
Deputy Director
(916) 324-1541
cpourvahidi@hsr.ca.gov

L. Small Business Preference

NOTICE TO ALL PROPOSERS: Section 14835, et seq. of the California Government Code requires that a five percent preference be given to proposers who qualify as a small business. The rules and regulations of this law, including the definition of a small business for the delivery of services, are contained in Title 2, California Administrative Code, Section 1896, et seq. A copy of the regulations is available upon request. To claim the small business preference, which may not exceed \$50,000 for any bid, your firm must have its principal place of business located in California and be verified by the State Office of Small and Minority Business. Questions regarding the preference approval should be directed to that office at (916) 322-7122.

Any proposer who wishes to claim the small business preference must complete the Small Business Preference Request, Form ADM 0384 included with this Request for Proposals (Attachment G) and provide a copy of the OSMB certification approval letter to be eligible for such preference. The form and the copy of the certification approval letter must be included with the Cost Proposal.

Small business bidders shall be granted a preference consisting of five percent of the price component of the highest scored proposal submitted by another bidder who is not certified as a small business.

ATTACHMENT A PROGRAM MANAGEMENT SERVICES SCOPE OF WORK & SERVICES

SCOPE OF WORK

This is the largest construction project ever undertaken by California. The project will deploy state-of-the art, steel wheel/steel rail high speed train technology which has been proven in service both in Asia and Europe. The first operable segment is scheduled to be completed in ten to twelve years, with the total project cost estimated at \$37 billion. The project will be delivered using the most cost-effective management and delivery mechanisms.

The PM selected as a result of this process will be the primary day-to-day manager of the entire project working under the direction of the Executive Director of the Authority. The PM will be responsible for supervising the project level environmental impact assessments for the various designated corridors and system segments, for all aspects necessary to the planning and engineering of the system, as well as the design, construction, and commissioning of the system. The environmental, engineering, and construction services will be performed through other entities, but it will be the PM's responsibility to manage and coordinate this work to achieve an integrated project.

Because this project will provide a level of rail service and passenger convenience not yet available in California or the US, many components of the project will require departures from existing US standards. To be successful the project must draw on international technology (rolling stock, control systems, special structural design techniques) and project delivery techniques that require approval by California and Federal regulatory bodies. The PM must have an organization and management plan with the requisite expertise to successfully deal with these unique challenges in a cost effective and timely manner.

The PM will assist the Authority to adopt a contracting strategy for the construction of the project and ultimate operation of the HST service. The PM will assist the Authority to devise the construction phasing and contract packaging needed to address the entire project drawing on industry experience with the most effective approaches and methods deployed. Every effort must be made to build the project in the shortest possible time consistent with available resources so that the benefits can be realized as soon as possible. The design-build approach and other non-traditional delivery mechanisms, using contractor incentives to achieve schedule and cost savings must be utilized to the maximum extent.

The PM will have the authority and the responsibility to direct a number of regional environmental/engineering consultants advancing the project level environmental and design work. The PM will also direct the construction managers (if different from the PM) and any forces engaged in engineering and construction from State agencies such as California Department of Transportation.

This procurement is for PM services to be furnished throughout the full length of the project from the start of preliminary design and preparation of the Environmental Impact Reports/

Environmental Impact Statements (EIR/EIS) for the various corridors through the start of passenger rail service and the close-out of construction contracts. The initial authorization will

be for a nine month work program for the development of a detailed work program and implementation strategy and managing the initiation of Phase 1 (environmental/engineering work, right-of-way identification, assessment and preservation and program phasing). The contract between the Authority and the PM will be structured to enable the Authority to engage the PM to supervise and manage, and provide as necessary all services for the entire project, but it will be authorized in phases, as funds are available, and provided the PM maintains a satisfactory level of performance.

The majority of the preliminary design work will be accomplished through the regional environmental/engineering contracts however the PM maybe required to perform additional design work or full design on specific elements. Unit costs for systems elements (signaling, communications, and electrification) and HST vehicles will be developed by the PM as well as engineering design criteria, operational analysis and costs.

The selected PM will be precluded from proposing on any of the regional environmental/engineering RFQ's. These regional environmental/engineering consultants will provide those tasks leading to the approval of the EIR/EIS for the various corridors. These regional environmental/engineering contracts will provide for design services necessary to complete the contract packages for the various construction segments as defined by the PM. As stated earlier, the regional environmental/engineering contractors will work under the supervision of the PM.

The PM will <u>NOT</u> be permitted to compete for any design-build or construction contracts on the project. The PM will be responsible for a highly integrated project and may therefore, be required to perform general conditions work relating to interfaces or other areas that may be inappropriate for incorporation in a construction contract.

The pace and scale of this project requires close coordination with the Authority as well as extensive public education, participation and outreach. It is a project requirement that the PM establish a project office in Sacramento for this first phase and that Authority staff be co-located with PM staff. The Authority will use the services of Department of General Services to acquire the space but it will be the responsibility of the PM to furnish the space and provide the necessary office equipment and systems to conduct business. Telephone service will be furnished by the Authority.

SCOPE OF SERVICES

The Authority seeks to engage a PM with proven success, skill, experience, and knowledge in providing a wide range of Program Management services. The Consultant's resources will augment and support the Authority's organization. The following description is intended to describe the type of services that the Authority will request of the selected PM. The Authority may request services beyond the description below if necessary for implementation of the PROJECT.

- E. The PM will provide comprehensive program management services under the general direction of the Authority. The PM will provide and be responsible for all functions necessary to ensure that the PROJECT is completed on time, within budget and in full compliance with the service delivery goals and applicable laws.
- F. The PM will be responsible for the project delivery strategy development, implementation, monitoring, updating, and coordination of all aspects of the project and this will include as a minimum:
 - 1. Project Scoping
 - 2. Project Organization and Management Plan
 - 3. Public Education, Public Participation and Outreach Plan
 - 4. Regulatory Plan
 - 5. ROW Acquisition
 - 6. Budgeting
 - 7. Scheduling
 - 8. Project Accounting
 - 9. Procurement
 - 10. Contract Administration
 - 11. Quality Management
 - 12. Risk Assessment
 - 13. Construction oversight
 - 14. Project office mobilization
 - 15. Any other activities required for the management of design, construction, testing and start-up, and initial revenue operation implementation
- G. This project will progress through a number of phases which will be further defined by the Authority in consultation with the PM. The broad phases comprise:
 - **Phase I** Preliminary Engineering for completion of EIR/EIS, Right-of-Way acquisition and preservation, program phasing, and ridership
 - Phase II Final Design and Pre-Construction
 Civil Works Earthworks, Tunnels, Bridges and Viaducts
 Systems Trainsets, Communications and Train Control, Traction
 Power

Phase III - Construction

Phase IV – Testing and Commissioning

ATTACHMENT B COST PROPOSAL FORMAT

PART I: TOTAL LABOR COSTS FOR THE PROJECT: PROJECTED BILLING EMPLOYEE CLASSIFICATION **HOURS** <u>RATE</u> **TOTAL** X Subtotal **TOTAL OTHER DIRECT COSTS FOR THE PROJECT:** Itemize the anticipated quantities and costs. Subtotal **TOTAL COST: PART II: LABOR COSTS BY TASK: PROJECTED BILLING** EMPLOYEE CLASSIFICATION **HOURS** <u>RATE</u> **TOTAL** X Subtotal **OTHER DIRECT COSTS BY TASK:** Itemize the anticipated quantities and costs. Subtotal **TOTAL COST:**

ATTACHMENT C

CRITERIA FOR EVALUATION OF TECHNICAL PROPOSALS $^{\rm 1}$

qual	ify for an Oral Evaluation with the selection committee, the proposer	must achieve a score o Maximum	of 85 or more. Actual
1.	GRASP OF PROJECT REQUIREMENTS Has the proposer demonstrated a thorough knowledge of the project in its current state of development and what is required to monitor and measure performance. Is there sufficient evidence of analysis to lend credibility to the PMO proposer commitments made?	<u>Score</u> 20	<u>Score</u>
2.	ORGANIZATION AND MANAGEMENT PLAN Does the proposed project organization present a clear and logical framework. Is the management approach complementary and responsive to the RFP requirements? Are all needed positions and areas of expertise covered? If PM is a multi-firm team, are the firms well integrated; do they have prior experience working together?	15	
3.	PROGRAM MANAGEMENT OVERSIGHT CAPABILITIES Has the PMO given clear evidence through narratives and examples of prior work that he has the capability to autonomously carry out the PMO for a project of this complexity and magnitude?	15	
4.	KEY PERSONNEL AND ROLES Are the personal qualifications and professional skills of the project manager, senior professionals and key discipline nominees appropriate for the roles assigned? Does the project manager have sufficient authority within his organization to effectively lead and manage the project?	10	
5.	STAFFING PLAN AND SCHEDULE Does the PM's staffing plan convey the proper level of response for the work at hand? Does it demonstrate a high level of commitment and resource availability?	10	
6.	WORK PROGRAM AND WBS Does the proposed work plan demonstrate a clear understanding of the PMO requirements and the services requested in the RFP? Are the task descriptions succinct yet sufficiently specific to define the scope-of-work and deliverables associated with each? Are the enumerated deliverables responsive to the stated need and the descriptions sufficiently clear to convey a thorough appreciation of the project challenges?	10	
7.	COST(See Attachment E for cost criteria calculation)	20	
	Total	100	

¹See Attachment E for detailed criteria for the award of points.

ATTACHMENT D

CRITERIA FOR EVALUATION OF ORAL INTERVIEWS¹

CF	RITERIA FOR EVALUATION OF ORAL INTERVIEWS	Maximum <u>Score</u>	Actual <u>Score</u>
1.	Technical Proposal (carry over) ²	20	
2.	PRESENTATION AND TEAM COORDINATION	15	
	Quality and appropriateness of the presentation; team structure; logic of the chosen speakers relative to project		
	challenges; project manager control over the team		
3.	PROJECT MANAGER PARTICIPATION	10	
	Quality of presentation and responsiveness to questions;		
	understanding of PMO challenges and requirements;		
	perceived level of involvement with proposal structure,		
	content and presentation plan		
4.	KEY STAFF PARTICIPATION	10	
	Quality of presentations and responsiveness to questions;		
	understanding of assignment challenges and requirements;		
_	perceived level of involvement with proposal preparation.	10	
5.	TEAM PARTICIPATION Quality of participation? Do members of the team work well	10	
	together and give credibility to having worked together on		
	similar projects? Does the team project cohesiveness in the		
	way individuals relate to each other?		
6.	UNDERSTANDING OF PROJECT	10	
	Does PMO convey an understanding of the critical project		
	success factors? Is the PMO able to provide evidence of		
	prior project experience with challenges of this magnitude		
	and complexity? Is the PMO candid about any project		
	failings which have been instructive for addressing the		
_	particular needs of this project?	0.5	
7.	COMPREHENSIVE VISION	05	
	Is the PMO able to articulate a long term vision of how this project evolves from its current level to an operating system		
	providing the level of service forecast in the CAHSRA		
	business plan?		
8.	COST(See Attachment D for cost criteria calculation)	20	
	Total	100	

¹See Attachment E for detailed criteria for the award of points.

(Total score on Technical Proposal/100) x 20 possible points = Carry Over Points

²Technical Proposal carry over is calculated as follows:

ATTACHMENT E

CRITERIA FOR EVALUATION OF COST PROPOSALS

<u>Cost Proposal and Budget Justification - (20 points for Technical/20 points for +carryover for Oral)</u>

A score of up to 20 points may be earned based on the extent that the proposer's cost proposal and budget justification narrative is reasonable, consistent with the Project Work Plan and appropriately balances the commission, the per hour "fully loaded" fee charged, value of services offered, and pro bono services.

Reviewers will consider the following:

1. Extent to which the allocations of cost for each of the required work plan components is appropriately spread in the budget and is adequately justified in the budget narrative.

Weight: 0.40

2. The extent to which costs are reasonable and appropriate for the proposed scope of services and the value of the skills offered.

Weight: 0.30

3. Extent to which the per hour "fully loaded" fees charged are appropriate and reflective of industry standards.

Weight: 0.30

CRITERIA FOR AWARDING POINTS FOR THE TECHNICAL PROPOSALS AND ORAL INTERVIEWS:

For each category, points will be awarded based upon the following scale:

Exceeds requirements = 100% of points
 Meets requirements = 85% of points
 Slightly deficient = 60% of points
 Deficient = 40% of points
 Very deficient = 20% of points

ATTACHMENT F DISABLED VETERANS BUSINESS ENTERPRISE (DVBE) STANDARD FORM 840

STATE OF CALIFORNIA - GENERAL SERVICES PROCUREMENT DIVISION

DOCUMENTATION OF DISABLED VETERAN BUSINESS ENTERPRISE PROGRAM REQUIREMENTS

STD. 840 (REV. 4-1-2003)

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ATTACH ADDITIONAL PAGES (OR USE STD. 840A) TO LIST ALL OTHER DVBE CONTACTS

Go to Page 2, Section B to continue Good Faith Effort documentation ⇒

STATE OF CALIFORNIA - GENERAL SERVICES PROCUREMENT DIVISION

ADDITIONAL DISABLED VETERAN BUSINESS ENTERPRISE CONTACTS

STD. 840A (EST. 4-1-2003)

Documentation of Good Faith Effort Steps 1, 2, and 3—Remember to carefully read all instructions prior to completing this form. Please refer to the Resources & Information page for detailed contact information and a sample advertisement format

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OR	/ /	(916) 375-4940		Gainorna cerun	ed DVBLs.
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STATE OF CALIFORNIA – GENERAL SERVICES PROCUREMENT DIVISION

ADDITIONAL DISABLED VETERAN BUSINESS ENTERPRISE CONTACTS

STD. 840A (EST. 4-1-2003)

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STATE OF CALIFORNIA – GENERAL SERVICES PROCUREMENT DIVISION

ADDITIONAL DISABLED VETERAN BUSINESS ENTERPRISE CONTACTS

STD. 840A (EST. 4-1-2003)

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DVBE Program Requirements Supplier Checklist (Rev. 4-1-2003)

Please do not submit this checklist with your bid. It is provided for your use only. Checking every box of your elected compliance option does not guarantee that your bid will be evaluated compliant.

OPTION A: COMMITMENT TO DVBE AGREEMENT PARTICIPATION
STD. 840 included with bid
DVBE Written Agreement(s)
Designated the Commitment Option – Checked the first box
Listed at least one California certified DVBE subcontractor
Checked the box(es) for "Yes"
Listed specific goods and/or services DVBE(s) agrees to provide
Proposed DVBE Agreement performance is a "commercially useful function" relevant to the Agreement
Listed the estimated dollar amount and/or percentage of Agreement for the DVBE's participation
Proposed DVBE participation meets the 3% requirement (unless a different percentage is specified)
Attached a copy of the DVBE's certification letter from the Department of General Services
OPTION B: GOOD FAITH EFFORT (GFE)
STD. 840 included with bid
Designated the GFE Option – checked the second box
(Step 4) Listed all DVBEs contacted and invited to perform on the proposed Agreement
Confirmed that listed DVBEs are California certified and verified certification expiration date
Attached copies of the invitations sent to the listed DVBEs
Invitations included the required contact information
Attached copies of the delivery confirmations for invitations to DVBEs (e.g. mail receipts, fax confirmations, etc.)
(Step 5) Checked the "No" boxes and listed the business reasons for non-selection of DVBEs contacted
(Step 1) Contacted the Awarding Department and listed contact and results
(Step 2) Contacted Other State agency (Office of Small Business and DVBE Certification) and listed the contact and results
(Step 2) Searched the Federal U.S. Small Business Administration (SBA) using the Central Contractor Registration (CCR) on-line database and noted the results
(Step 2) Contacted Local DVBE Organization(s) and listed the contact and results
 (Step 3) Advertised – IF NOT WAIVED Listed full information for the advertisement(s) and publication(s) At least 2 ads in one trade and in one DVBE focus publication; OR 1 ad in one dual-purpose publication Attached a copy of the advertisement(s) and affidavit(s) of publication The advertisement(s) were published at least 14 days prior to the bid date The advertisement(s) included my required contact information
OPTION C: BUSINESS UTILIZATION PLAN (BUP)
Prior to the bid due date – Submitted a BUP to DGS-PD and received approval
STD. 840 included with bid
Designated the BUP Option – Checked the third box
Attached a copy of the BUP Approval letter from DGS-PD

ATTACHMENT G SMALL BUSINESS PREFERENCE FORM (Leave blank, if not applicable)

I wish to claim Small Business preference. I am registered with the State of California, Department of General Services, Office of Small and Minority Business.

Small business certification **letter** provided by State of California, Department of General Services, Office of Small and Minority Business **is attached**.

Small Business Number (not stamp number
Signature
Signature
Title
 Date